

July 8, 2021

**VIA FEDEX**

David P. Dammon, Principal  
Dammon Engineering, Inc.  
554 Old Spanish Trail  
Slidell, Louisiana 70458

Re: Autodesk, Inc. ("Autodesk") - Dammon Engineering, Inc.

Dear Mr. Dammon:

I have not received a response to my letter dated June 22, 2021, a copy of which is enclosed. If you are still in the process of investigating the matter, please advise me of a date by which you will provide the results of your investigation. If I do not hear from you by July 23, 2021, I will advise my client that we have been unable to begin working toward an informal resolution to this matter.

Please be reminded that taking corrective action by purchasing new Autodesk software licenses or removing copies from computers will not resolve this matter and might in fact lead to claims of spoliation of evidence, in addition to all other rights and remedies our client may have against your company, all of which we hereby expressly reserve.

Thank you for your attention.

Sincerely,



Bruce S. Eads

BSE:sjk  
Enclosure